

**Unified Long-Term Care System (ULTCS) Workgroup  
Minutes  
February 10, 2011**

**MEMBERS PRESENT**

*(\*In addition to those who attended in person, a number of members used conference call option to listen in.)*

Bonnie Kantor-Burman, Ohio Department of Aging, Chair  
Susan Ackerman, Center for Community Solutions  
John Alfano, LeadingAge Ohio  
Kathleen Anderson, Ohio Council for Home Care and Hospice  
Megan Bibelhausen (for Sen. Shannon Jones), Ohio Senate  
Semanthie Brooks (for Richard Browdie), Benjamin Rose Institute on Aging  
Andrew Capehart, Ohio Coalition of Adult Protective Services  
Judith Chavis, American Association of Service Coordinators  
Doug Day, Ohio Department of Alcohol and Drug Addiction Services  
Bridget Gargan, Ohio Hospital Association  
Janet Grant, Ohio Association of Health Plans  
Roland Hornbostel, Ohio Department of Aging  
Carolyn Knight, Ohio Developmental Disabilities Council  
Beverley Laubert, State of Ohio Long-Term Care Ombudsman  
Rebecca Maust, Ohio Department of Health  
John McCarthy, ODJFS Office of Health Plans  
Greg Moody, Governor's Office of Health Transformation  
Steve Moore (for Kevin Miller), Rehabilitation Services Commission  
Christopher Murray, Ohio Academy of Nursing Homes  
Steve Peishel, Office of Budget and Management  
Larke Recchie (for Joe Ruby), Ohio Association of Area Agencies on Aging  
Sarah Riegel (for Becky Williams), SEIU 1199  
Bill Sundermeyer, AARP Ohio  
Jean Thompson, Ohio Assisted Living Association  
Gwen Toney (for Jeff Lycan), Midwest Care Alliance  
Pete VanRunkle, Ohio Health Care Association  
Hugh Wirtz, Ohio Council of Behavioral Health

**HANDOUTS**

2/10/11 Agenda with OHT's Nine Core Principles on back  
ODA's Toward Rebalancing Long-Term Care PowerPoint  
OHT's Better Health, Better Care, Cost Savings through Improvement PowerPoint

**WELCOME AND OPENING REMARKS**

Bonnie Kantor-Burman opened the plenary meeting at 12:10 pm and presented a PowerPoint to help convey her vision around choice and person-centered care, around ensuring a sense of "home" regardless of location, around personal responsibility, and around the cost effectiveness of rebalancing long-term care and the tough budget decisions ahead. Bonnie also expressed her belief in preventive gerontology and the need to work together with many existing partners as well as new partners to change the culture of aging.

She re-enforced the ULTCS Stakeholder Workgroup's advisory role and called on them to generate ideas to help implement LTC changes in light of the budget constraints. Bonnie then called the roll for members to introduce themselves and then introduced Greg Moody to the group.

### **OFFICE OF HEALTH TRANSFORMATION (OHT)**

Greg Moody provided a PowerPoint and spoke about the policy changes needed to close the gap on the budget and minimize the negative impact of any cuts. He referenced a *New Yorker* Hot Spotters article, citing that five percent of Ohio's population makes up 50 percent of the Medicaid costs. He framed the issues around three points: a few people cost the system a lot of money; the system is fragmented, and Ohio has a poor budget outlook. OHT has put together a temporary crisis management team to effect policy change and help get us through this challenging time. The team includes 120 people from six state agencies.

He mentioned the new OHT website as an opportunity to express ideas/be updated about the budget. Greg invited the audience to feed the ULTCS work that has already been done into the budget process and thereby work to create opportunity for a more formal connection. He also asked that best practices ideas be shared for website posting.

Greg talked about the CMMI federal planning grant submitted February 1<sup>st</sup> to improve care coordination for dual-eligible individuals through one point of care coordination, regardless of payer, service or setting, especially for those at high risk. Grant awards are to be announced in April, and Ohio's vision of success will be one million duals integrated into the system in 2012.

In response to Gwen Toney's question about whether we are talking short term or longer term, Greg defined the shorter term as for inclusion within the 2012-13 biennial budget and longer term focus on sustainability beyond the biennium. Bonnie added that keeping steady will not get us where we need to be if we are to address the projected 48 percent escalation in population over age 85 by 2020. Greg specified a six-month window for any policy changes because of the new leadership advantage, the budget crisis, and the Affordable Care Act, all of which are converging to create a "perfect storm" of opportunity. He admitted that we do not have the luxury of time since the budget process is imminent and ongoing, and Bonnie added that nor do we have the luxury of reaching full consensus on all issues.

Greg called upon the ULTCS Workgroup to become the advisory group for the OHT Rebalancing Long-term Care team. Bonnie suggested augmenting that new role by having the ULTCS members working together to host a public meeting to share problem identification and potential solutions, i.e., to hear what issues are out there and how we go about addressing them together in order to achieve the necessary "one voice" going into the budget deliberations. She urged the group to "be bold" and suggested inviting others (e.g., legislators) for a dialogue, whether point/counterpoint, panel or other presentation style.

Hugh Wirtz suggested that each stakeholder identify his/her top three priorities driving cost. He described his as lack of access to integrated health care for the behavioral health population. Judy Chavis mentioned the successful Money Follows the Person initiative as cutting across populations. Gwen Toney highlighted end of life care choices. John Alfano asked for a monthly update from Greg on OHT progress. Jean Thompson echoed John's suggestion, believing it important to understand OHT discussion in order to serve effectively in the advisory capacity.

Greg suggested revisiting the recommendations already produced by the ULTCS Stakeholder Workgroup with an eye toward those that are creative, compelling and budget sensitive (i.e., with specific savings attached). Greg asked Julie Evers to describe the categories under consideration by the Rebalancing LTC team:

1. How consumers access LTC and tools, e.g., level of care, PASRR, front door.
2. Structural changes to LTC delivery, e.g., certificate of need, budget structure.
3. Services and program design, e.g., the five waivers serving the nursing home population.
4. Service package.
5. Shifting focus to individualized delivery, e.g., culture change, quality incentive payment, transition from nursing homes, finding employment.

#### **NEXT STEPS**

ODA agreed to send out information on:

- OHT website,
- *The New Yorker* Hotspotter article,
- OHT team chairs and contact information,
- Rebalancing LTC discussion categories/topics.

#### **2011 REVISED MEETING SCHEDULE**

March 17 (*note date changed*)

April 14

May 12

June 9

July 14

September 8

November 9 (*note date changed*)

#### **ADJOURNMENT**

Meeting adjourned at 2:52 pm.